

North Wales Growth Deal

2022-23 Quarter 4

(January – March 2023)

Performance Report

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This quarter saw the launch of our Growth Deal funding process to select new projects to join the Growth Deal. With £30million of capital funding available, the process has generated significant interest and resulted in 27 robust applications being received. As we move onto the assessment process during the next quarter this presents us with a great opportunity to **identify projects that can drive economic growth**, create jobs and attract investment to the region as well as delivering on our wider aspiration to **build a vibrant, sustainable and resilient economy** for North Wales

March also the Board approve another Outline Business Case for our Smart Local Energy project. The project will see a £25million fund established to invest in clean energy and decarbonisation projects across North Wales. This is a truly exciting project that will be available to businesses and third sector organisations across the region to apply for. The next step is to procure a fund advisor to support the development of the project with the aim of launching the fund in early 2024.

The Enterprise Engineering and Optics Centre project launched their £8.35 million tender opportunity to design and construct the new centre that will support manufacturing businesses in the region to decarbonise. The tender invites businesses to submit bids to design and construct the new building at the Plas Coch site, including the installation of a hydrogen application facility and renewable energy photovoltaic panels.

The recent Welsh Government announcement on recommendations of the Road Review Panel does have some implications for two of our projects in the Land and Property programme. We are working with colleagues in Flintshire, Wrexham and Welsh Government to understand the implications for our Warren Hall and Western Gateway projects.

Having approved the selection criteria during this quarter we will be launching our Hydrogen Sponsor Challenge during the next quarter. Our aim is to appoint an organisation or consortium to develop and deliver a Hydrogen Hub in the region that will include both the supply and use of hydrogen. A pre-launch event will be held in April giving the opportunity for potential applicants to learn about the process, ask questions and contribute towards the final competition.



Alwen Williams

Alwen Williams, Portfolio Director

| Themes | RAG Status | Commentary |
|----------------------------------|------------|---|
| Portfolio Business Case | Green | The Portfolio Business Case 2022 update was approved by the Board in October and has been submitted to Welsh Government and UK Government as part of the annual award of funding process. |
| Delivery Pipeline | Yellow | The delivery pipeline has been reviewed and updated as part of the 2022 Portfolio Business Case and was approved by the Board in September. Project are now reporting against this revised timetable. A Portfolio Delivery Fund for 2023-24 has been established to help mature projects into delivery next year. |
| Governance | Green | The Portfolio, Programme and Project Management Framework is now well established with the Portfolio Board and five Programme Boards operating effectively. A Conflicts of Interest procedure is in place across all Boards. |
| Assurance | Green | The third annual Growth Deal assurance review (Programme Assurance Review) has been completed with the report delivering an 'Amber' confidence rating for the portfolio. |
| Resource and Capacity | Yellow | The Portfolio Management Office is currently fully resourced, however a large proportion of staff are on fixed term contracts and the revenue budget post March 2024 is challenging. |
| Finance | Yellow | A total of £2.09m was allocated from the Growth Deal grant during 2023-24 primarily associated with the Digital Signal Processing Centre and the Portfolio Management Office costs. |
| Investment | Red | Securing the public and private sector investment required to deliver the Growth Deal remains a significant risk across the portfolio and an investment strategy is being developed to support the team to meet the investment targets. |
| Risk | Red | Portfolio-level risks regarding consents and delay have increased due to project-level issues. Affordability remains a high risk due to ongoing inflation, supply chain issues and construction cost increases. The risk around capacity remains high due to the length of time remaining on PMO fixed term contracts and the impact that losing staff would have upon Portfolio delivery |
| Benefits Monitoring & Evaluation | Green | Both the Benefits Realisation Strategy and Portfolio Monitoring and Evaluation Plans were reviewed as part of the 2022 Portfolio Business Case update, with changes including updated logic models (reflecting agreed benefits framework terminology), the drafting of programme benefit plans and clearer links to project benefit plans. |
| Communication and Engagement | Green | During this quarter, we promoted the Growth Deal Funding applications through a social media campaign, articles, an online event and by collaborating with key stakeholders to share the opportunity. The results showed a social media reach of almost 200k, over 700 social media interactions and digital mentions, resulting in 27 robust Growth Deal Funding applications. |

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| | Delivering to Plan with no issues to address (no action required) | | Delivery slightly behind schedule and/or minor/moderate issues to address (management action in place) | | Delivery significantly behind schedule and/or significant issues to address (urgent action required) |
|--|---|--|--|--|--|

| Programme Aim | Job Creation Target | GVA Investment Target | Total Investment Target |
|---|---------------------|-----------------------|-------------------------|
| Deliver the step change in digital connectivity needed to ensure North Wales is able to satisfy user demand, maintain pace with the rest of the UK, unlock the potential of priority sectors and sites and underpin a flourishing innovation ecosystem. | 380 | £158m | £41.7m |

| RAG Status | Programme Manager Commentary |
|------------|--|
| | <ul style="list-style-type: none"> The first of two Business Justification Cases for the DSP project (for year 2 expenditure) has now been approved. Procurement for two of three Lots of equipment has been successful with the third to be undertaken early in Quarter 1 2023-24 The Last Few % project completed Early Market Engagement this quarter. Legal support has been appointed to support development of the contract and accompanying tender documentation. Risk remains on budget however the project is working closely with UK government DSIT to refine scope and additional funding is being sought. Strategic Outline Cases for the Connected Campus and Connected Key Sites have been drafted for approval in April. A pragmatic way forward has been proposed to minimise time for assurance and approvals processes |



Mark Pritchard
Lead Member



Sioned Williams
Senior Responsible Owner



Stuart Whitfield
Programme Manager

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| Delivering to Plan with no issues to address (no action required) | Delivery slightly behind schedule and/or minor/moderate issues to address (management action in place) | Delivery significantly behind schedule and/or significant issues to address (urgent action required) |



| Project (Project Sponsor) | Project Stage | Key Milestones (this quarter) | Key Milestones (next quarter) | RAG Status | RAG Rationale |
|---|--|--|---|------------|---|
| Digital Signal Processing Centre Bangor University | Delivery | <ul style="list-style-type: none"> • BJC approved • Recruitment of Technology Exploitation Manager • Procurement of year 2 equipment (2 of 3 Lots) | <ul style="list-style-type: none"> • Procurement of final year 2 equipment | | <ul style="list-style-type: none"> • Technology Exploitation Manager recruited in March to support industry engagement and pursuit of funding. Procurement started and planned to complete in Q1 23/24 |
| Connecting the Last Few % Economic Ambition Board | Developing the Full Business Case | <ul style="list-style-type: none"> • Early Market Engagement completed • Legal support appointed and drafting of final contract documentation and procurement specifications started | <ul style="list-style-type: none"> • Procurement documents and contract finalised • Launch of procurement | | <ul style="list-style-type: none"> • Main risk on cost remains with work in April to further refine scope and additional funding being sought |
| Connected Key Sites and Corridors Economic Ambition Board | Developing the Strategic Outline Business Case | <ul style="list-style-type: none"> • Strategic Outline Cases drafted and presented to project boards | <ul style="list-style-type: none"> • Strategic Outline Case / Business Justification Case to be submitted for approval • Drafting of Outline Business Cases | | <ul style="list-style-type: none"> • Strategic Outline Cases now drafted for approval. • Simplified assurance and approval process proposed to bring forward completion of business cases. |
| Connected Campuses Economic Ambition Board | Developing the Strategic Outline Business Case | <ul style="list-style-type: none"> • Strategic Outline and Business Justification Cases drafted and presented to project boards | <ul style="list-style-type: none"> • Strategic Outline Case / Business Justification Case to be submitted for approval • Drafting of Outline Business Cases | | <ul style="list-style-type: none"> • Strategic Outline Cases now drafted for approval. • Simplified assurance and approval process proposed to bring forward completion of business cases. |

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|--|---|--|--|--|--|

| Programme Aim | Job Creation Target | GVA Investment Target | Total Investment Target |
|--|---------------------|-----------------------|-------------------------|
| To unlock the economic benefits of transformational low carbon energy projects and position North Wales as a leading UK location for low carbon energy generation, innovation and supply chain investment. | 980 | £530m | £668.5m |

| RAG Status | Programme Manager Commentary |
|------------|--|
| | <ul style="list-style-type: none"> • Smart Local Energy: Outline Business Case approved by Economic Ambition Board. Project progressing to procurement of a fund advisor ahead of Full Business Case submission • Hydrogen Hub & Transport Decarbonisation: Economic Ambition Board approval for the selection process for appointing a sponsor and for launch the process during Q1 23/24. The process will be called the Hydrogen Sponsor Challenge • Egni: Economic Ambition Board approval of change request to withdrawn Phase 2 of the Egni Project from the Growth Deal and make Phase 1 (M-Sparc) the sole focus of the Project. Outline Business Case being considered in May 2023. • Cydnerth (Morlais): WEFO-funded capital works on the Morlais infrastructure project continuing to budget and schedule. Outline Business Case for Growth Deal funded works is under development ahead of September 2023 approval target. • Trawsfynydd: Options for the Outline Business Case and use of Growth Deal funding being considered. Cwmni Eginio aim to finalise the business proposition for first stage of the broader three-stage development plan, including timescales, estimated costs and investment strategy by April 2023. • Development of Welsh government-funded Local Area Energy Plans underway for all North Wales Local Authorities |



Cllr Llinos Medi
Lead Member



Dylan Williams
Senior Responsible Owner



Henry Aron
Programme Manager

| | | |
|---|--|--|
| Delivering to Plan with no issues to address (no action required) | Delivery slightly behind schedule and/or minor/moderate issues to address (management action in place) | Delivery significantly behind schedule and/or significant issues to address (urgent action required) |
|---|--|--|

4. Low Carbon Energy Programme Performance

| Project (Project Sponsor) | Project Stage | Key Milestones (this quarter) | Key Milestones (next quarter) | RAG Status | RAG Rationale |
|--|--|---|--|------------|---|
| Cydnherth (Morlais) Menter Môn | Developing the Outline Business Case | <ul style="list-style-type: none"> WEFO-funded capital works on the Morlais infrastructure project continuing to budget and schedule. Development of a revised Outline Business Case and delivery of strategic case workshop. Menter Môn Morlais collaborating with tidal developers to prepare submissions for the Contracts for Difference Auction Round 5 | <ul style="list-style-type: none"> Continue development of the Outline Business Case and associated workshops. Prepare for Gateway review in July 2023 Outline Business Case to be submitted for consideration by our Boards from late July to August | | <ul style="list-style-type: none"> Rating revised from green to amber due to increased project costs and delay to target Outline Business Case approval from July to September. |
| Hydrogen Hub & Transport Decarbonisation Economic Ambition Board | Developing the Strategic Outline Business Case | <ul style="list-style-type: none"> Economic Ambition Board approval for the selection process for appointing a sponsor and for launch the process during Q1 23/24. The process will be called the Hydrogen Sponsor Challenge Economic Ambition Board partner briefing event held during March | <ul style="list-style-type: none"> Hold pre-launch briefing event for Hydrogen Sponsor Challenge and consult industry and government on the proposed competition | | <ul style="list-style-type: none"> Amber rating reflects the risk that the competitive process for appointing a sponsor could take longer than planned. |
| Egni Bangor University | Developing the Outline Business Case | <ul style="list-style-type: none"> Economic Ambition Board approval of change request to withdrawn Phase 2 of the Egni Project from the Growth Deal and make Phase 1 (M-Sparc) the sole focus of the Project Completion of Gateway Review with amber rating Outline Business Case endorsed by the Energy Programme Board | <ul style="list-style-type: none"> Portfolio Board and Economic Ambition Board approval of Outline Business Case in April and May Preparation for procurement process | | <ul style="list-style-type: none"> Rating revised from red to amber following approval of project change request and development of Outline Business Case |
| Smart Local Energy Economic Ambition Board | Developing the Full Business Case | <ul style="list-style-type: none"> Completion of Gateway Review with amber rating Outline Business Case approved by Economic Ambition Board | <ul style="list-style-type: none"> Welsh Government approval of assurance process Early market engagement with potential fund advisors Procurement of fund advisor and consultant to assist with Full Business Case Preparation of the Full Business Case | | <ul style="list-style-type: none"> Rating revised from amber to green following approval of Outline Business Case to schedule. Project on track for Full Business Case during Q3 23/24 |
| Trawsfynydd Cwmni Eginio | Developing the Strategic Outline Business Case | <ul style="list-style-type: none"> Early engagement with Great British Nuclear leads Social Value Strategy developed and under consultation with stakeholders Continued early market engagement with interested parties and potential suppliers | <ul style="list-style-type: none"> Continue development of draft Outline Business Case. Finalise business proposition for first stage of broader three-stage development plan and the project plan, including timescales, estimated costs and investment strategy and consult with key stakeholders (including Ambition North Wales) | | <ul style="list-style-type: none"> Amber rating reflects uncertainty regarding project delivery timeline and the potential for further delays |
|  Delivering to Plan with no issues to address (no action required) | |  Delivery slightly behind schedule and/or minor/moderate issues to address (management action in place) |  Delivery significantly behind schedule and/or significant issues to address (urgent action required) | | |



5. Land and Property Programme Performance

| Programme Aim | Job Creation Target | GVA Investment Target | Total Investment Target |
|---|---------------------|-----------------------|-------------------------|
| To address the shortage of suitable land and properties for business growth and to bring forward sites for housing development. To deliver improvements that stimulate investment in sites and premises in the Port of Holyhead and the wider region. Enables other programmes by ensuring the right land and property infrastructure is available. | 2280 | £1.29bn | £355.4m |

| RAG Status | Programme Manager Commentary |
|------------|--|
| | <ul style="list-style-type: none"> • Warren Hall, Broughton – recommendations of the Welsh Government Road Review Panel in relation to the site are being considered. • Western Gateway, Wrexham - recommendations of the Welsh Government Road Review Panel in relation to the site are being considered. • Former North Wales Hospital, Denbigh – Ambition North Wales, Denbighshire County Council and Jones Bros and their consultants Avison Young are now in the process of moving the project to delivery following the decision to provide additional funding from the Growth Deal • Holyhead Gateway – Holyhead Port was awarded £20m funding for the breakwater and was also awarded the designation of a Welsh Freeport • Parc Bryn Cegin, Bangor – The tender brief for the appointment of the professional team of consultants was approved and Welsh Government are to advertise on their Mid and North Wales consultants framework. |



Clr Jason McLellan
Lead Member



Andrew Farrow
Senior Responsible Owner



David Mathews
Programme Manager

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| Project (Project Sponsor) | Project Stage | Key Milestones (this quarter) | Key Milestones (next quarter) | RAG Status | RAG Rationale |
|--|--|--|---|------------|--|
| Western Gateway, Wrexham Wrexham County Borough Council | Developing the Strategic Outline Business Case | <ul style="list-style-type: none"> The Road Review Report published in February recommended that the A483 Wrexham Bypass Junctions 3 to 6 scheme should not proceed as the case for change is not well-aligned with Welsh Government's aim to reduce car mileage and avoid increases in car usage and carbon emissions Welsh Government could consider providing support for an alternative approach to create an exemplar residential and employment development with low levels of car usage | <ul style="list-style-type: none"> Complete the Memorandum of Understanding with Wrexham Council Adoption of Wrexham's Local Development Plan The Council have commissioned a Feasibility Study to provide a Masterplan to assess how the site can be developed in line with the recommendation of the Panel for a town wide review of sustainable transport Progress with Dwr Cymru, Natural Resources Wales and Councils for Treatment Plant Phosphate investment plan. | | <ul style="list-style-type: none"> Road Review Panel recommendation is that junction A483 upgrades will not proceed Phosphate Reduction and Mitigation Strategy and treatment plant investment now has a possible way forward Wrexham Town Masterplan Feasibility Study for a sustainable transport solution for the Western Gateway site |
| Warren Hall, Broughton Welsh Government / Economic Ambition Board | Developing the Strategic Outline Business Case | <ul style="list-style-type: none"> The Road Review Panel Report made a recommendation to Welsh Government to consider whether development of the site would be compatible with meeting its aims around modal shift and decarbonisation The Flintshire Local Development Plan was adopted in January 2023 | <ul style="list-style-type: none"> Engage with WG and FCC about the Panel recommendation to put forward the LDP policy around sustainable transport and economic development to enable the development of the site to proceed | | <ul style="list-style-type: none"> Local Development Plan Adopted in January 2023. Road Review Panel recommendation to Welsh Government on whether the site in their ownership should be developed |
| Former North Wales Hospital, Denbighshire Jones Bros (Ruthin) Limited / Denbighshire County Council | Developing the Outline Business Case | <ul style="list-style-type: none"> The Economic Ambition Board approved the award of an additional £3m from the Portfolio Delivery Fund The Project Delivery Board has commenced meeting. Matters now under discussion/ progressing are planning (conditions and consenting), business case development, revised costings and phasing of the works | <ul style="list-style-type: none"> Confirm compliant procurement route to deliver Phase 1 works Complete the revision of the outline business case incorporating the Phased Development Scenario and procurement route Obtain subsidy support advice from external consultants | | <ul style="list-style-type: none"> Status revised to green following the confirmation of the award of funding from the Portfolio Delivery Fund Procurement route for Phase 1 works using public funds Subsidy Support Assessment Compliance |

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|--|---|--|--|--|--|

| Project (Project Sponsor) | Project Stage | Key Milestones (this quarter) | Key Milestones (next quarter) | RAG Status | RAG Rationale |
|---|--------------------------------------|---|---|------------|--|
| Parc Bryn Cegin, Bangor Welsh Government / North Wales Economic Ambition Board | Developing the Outline Business Case | <ul style="list-style-type: none"> The initial draft of an Outline Business Case prepared by the PMO has been substantially completed A Strategic and Economic Case workshop was held with Stakeholders to approve the choice of the preferred way forward Welsh Government's tender brief to appoint the professional team was agreed by Ambition North Wales | <ul style="list-style-type: none"> Welsh Government tender for the appointment of the professional team from their North and Mid Wales professional and technical services framework Gateway 2 Review for the Outline Business Case Update to Business case following feedback from economic consultants | | <ul style="list-style-type: none"> Potential occupier demand Willing landowner and development partner Planning Policy compliant proposed use Joint venture approach to the delivery of the project now moving forward in practice |
| Holyhead Gateway Stena Line Ports Limited | Developing the Outline Business Case | <ul style="list-style-type: none"> UK Government has awarded £20m for the breakwater refurbishment. This is a critical dependency for the port investment. | <ul style="list-style-type: none"> Completing the Outline Business Case for the delivery of the port capacity enhancement works Harbour Revision Order decision is expected this quarter Gateway 2 Review for the Outline Business Case Subsidy support advice from Pinsent Masons | | <ul style="list-style-type: none"> Harbour Revision Order still to be consented Cost certainty on port expansion works to be confirmed UKG funding commitment to the breakwater refurbishment Offshore energy contractual commitment to indemnify the risk of the port expansion costs |

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6. Agri-food and Tourism Programme Performance

| Programme Aim | Job Creation Target | GVA Investment Target | Total Investment Target |
|--|---------------------|-----------------------|-------------------------|
| To build a more sustainable, vibrant and resilient foundation economy in the region, optimising opportunities for employment and prosperity through our environment and landscape. | 380 | £281m | £41.3m |

| RAG Status | Programme Manager Commentary |
|------------|--|
| | <ul style="list-style-type: none"> Tourism Talent Network - Grŵp Llandrillo Menai completed a draft of their Outline Business Case (OBC) in February and shared it for review by the Welsh Government Assurance team for a Gateway 2 Review in February 2023. The Gateway Review concluded with an Amber rating, meaning the project is on-track for consideration of the final Outline Business Case by the Economic Ambition Board in July 2023. Glynllifon Rural Economy Hub – The pre-planning application consultation for the project received generally supportive responses from stakeholders, recognising its significance to the region and the extensive environmental and heritage surveys already conducted. However, Natural Resource Wales and CADW requested additional surveys that could result in up to a one-year delay to the project. Ambition North Wales and Grŵp Llandrillo Menai remain confident that the project will deliver the anticipated benefits to the region whilst protecting the site’s exceptional biodiversity, with the additional analyses commissioned immediately. . |



Cllr Charlie McCoubrey
Lead Member

Senior Responsible Owner
(To be confirmed)



Robyn Lovelock
Programme Manager

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|--|---|--|--|--|--|
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|--|---|--|--|--|--|

6. Agri-food and Tourism Programme Performance

| Project (Project Sponsor) | Project Stage | Key Milestones (this quarter) | Key Milestones (next quarter) | RAG Status | RAG Rationale |
|---|---|--|--|------------|---|
| Glynllifon Rural Economy Hub Grŵp Llandrillo Menai | Developing the Full Business Case | <ul style="list-style-type: none"> £2m awarded from Growth Deal Project Delivery Fund to address funding gap which will be matched by £2m funding from Grŵp Llandrillo Menai Pre-planning advice closed 8th March with stakeholder feedback mainly supportive of the project. Advice for further bat surveys on land outside of the Glynllifon boundary actioned immediately but could delay project by up to one year Grŵp Llandrillo Menai and Ambition North Wales have collaborated on a new capital project Framework for procurement. This is now live and will be used for project procurement next year | <ul style="list-style-type: none"> Continue further survey work Draft the Full Business Case Collaborate with Ambition North Wales to develop and begin implementation of a stakeholder communication plan | | <ul style="list-style-type: none"> Rating remains red due to repeated project delays and as planning permission has yet to be secured |
| Llysfasi Net Zero Farm Coleg Cambria | <i>The Llysfasi Net Zero Farm project has been withdrawn. A replacement project is being identified through the Project Replacement Fund.</i> | | | | |
| Tourism Talent Network Grŵp Llandrillo Menai | Developing the Outline Business Case | <ul style="list-style-type: none"> Outline Business Case (OBC) in draft form and the actions/strategy to complete the OBC was subject to a Gateway 2 Review - the Delivery Confidence Score was AMBER. A Memorandum of Understanding between Ambition North Wales and Grŵp Llandrillo Menai was signed to help mitigate risk related to the project 'spokes' Participation in the supported learning in carbon emissions training to consider how the project will reduce carbon emissions against Ambition North Wales targets | <ul style="list-style-type: none"> Submission of the final Outline Business Case (OBC) and relevant supporting documentation is being prepared anticipating presentation to the Economic Ambition Board in July 2023 Work with PMO to develop project-specific funding agreement | | <ul style="list-style-type: none"> Discussions in February around the timing of Sustainable Learning Communities funding for the Hub has shifted Time back to Amber. |

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|--|---|--|--|--|--|

| Programme Aim | Job Creation Target | GVA Investment Target | Total Investment Target |
|--|---------------------|-----------------------|-------------------------|
| To consolidate North Wales position as a powerful and innovative high value manufacturing cluster, building on existing specialisms and leading expertise to create a higher value, more diverse economic base that supports the transition to a low carbon economy. | 180 | £114m | £39.5m |

| RAG Status | Programme Manager Commentary |
|------------|---|
| | <ul style="list-style-type: none"> Enterprise Engineering and Optics Centre - Wrexham Glyndŵr University are preparing the Full Business Case for the project for consideration by the Economic Ambition Board in November 2023. Centre for Environmental Biotechnology - Bangor University have been working with the Portfolio Management Office to resolve changes to the project matched funding element and are currently finalising a change request addressing a change in Centre location and change in matched funding levels. |



Cllr Dyfrig Siencyn
Lead Member



Paul Bevan
Senior Responsible Owner



Robyn Lovelock
Programme Manager

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|--|---|--|--|--|--|

7. Innovation in High Value Manufacturing Programme Performance

| Project (Project Sponsor) | Project Stage | Key Milestones (this quarter) | Key Milestones (next quarter) | RAG Status | RAG Rationale |
|--|--|--|--|------------|---|
| Enterprise Engineering and Optics Centre Wrexham Glyndŵr University | Developing the Full Business Case | <ul style="list-style-type: none"> Submitted a successful application for £1.7m from Growth Deal Project Delivery Fund to address funding gap which will be matched by £1.7m funding from Glyndwr University Published the Invitation to Tender for the £8.5m Design and Build of the Enterprise Engineering and Optics Centre | <ul style="list-style-type: none"> Publish Invitation to Tender for procurement of optics equipment Develop Full Business Case for Economic Ambition Board consideration in November 2023 Project on track for start-on-site February 2024 | | <ul style="list-style-type: none"> Main issues with the project have been resolved around cost and time |
| Centre for Environmental Biotechnology Bangor University | Developing the Business Justification Case | <ul style="list-style-type: none"> Submitted draft change request to Portfolio Management Office for change of Centre location to Bangor University's Henfaes Research site Hosted the March Innovation in High Value Manufacturing Programme Board at the Henfaes site to demonstrate site potential to stakeholders | <ul style="list-style-type: none"> Submit the final change request by mid-April 2023. Present a Business Justification Case (plus) to the Economic Ambition Board in September 2023 Submit application for planning permission for the Henfaes site | | <ul style="list-style-type: none"> Rating remains red due to repeated project delays and impact of change requests for matched funding and change of location upon Programme Spending Objectives |

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8. Project Progress Tracker

| Project | Consenting Stage | | | | Stage 1 | Stage 2 | Stage 3 | Stage 4 | Stage 5 | Stage 6 | Stage 7 | Stage 8 |
|--|---|----------------------------|-------------------------|-----------------------|-------------------------------|--------------------------------------|-------------------------------------|---------------------------------------|----------------------------------|------------------------------------|---------------------------------------|--------------------|
| | Pre-application stage | Outline planning / Consent | Full planning / Consent | Conditions discharged | Determine the Project context | Preparing the Strategic Outline Case | Preparing the Outline Business Case | Approval of the Outline Business Case | Preparing the Full Business Case | Approval of the Full Business Case | Project implementation and monitoring | Project Evaluation |
| Digital Signal Processing Centre | No planning required | | | | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ⌚ | |
| Connected Key Sites and Corridors | Consenting requirements TBC | | | | ✓ | ⌚ | | | | | | |
| Connected Campuses | Consenting requirements TBC | | | | ✓ | ⌚ | | | | | | |
| Last Few % | Consenting requirements TBC | | | | ✓ | ✓ | ✓ | ✓ | ⌚ | | | |
| Cydnerth (Morlais) | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ⌚ | | | | | |
| Trawsfynydd Power Station | Consenting requirements TBC | | | | ✓ | ⌚ | | | | | | |
| Egni | ⌚ | | | | ✓ | ✓ | ⌚ | | | | | |
| Smart Local Energy | Consenting requirements TBC | | | | ✓ | ✓ | ✓ | ✓ | ⌚ | | | |
| Hydrogen Hub & Transport Decarbonisation | Consenting requirements TBC | | | | ✓ | ✓ | ⌚ | | | | | |
| Holyhead Gateway | Harbour Revision Order Submitted & Marine License granted | | | | ✓ | ✓ | ⌚ | | | | | |
| Former North Wales Hospital | ✓ | ✓ | ✓ | ⌚ | ✓ | ✓ | ⌚ | | | | | |
| Western Gateway, Wrexham | LDP adoption to be completed | | | | ✓ | ⌚ | | | | | | |
| Warren Hall, Broughton | ⌚ | | | | ✓ | ⌚ | | | | | | |
| Parc Bryn Cegin, Bangor | ⌚ | | | | ✓ | ✓ | ⌚ | | | | | |
| Glynllifon Rural Economy Hub | ⌚ | | | | ✓ | ✓ | ✓ | ✓ | ⌚ | | | |
| Tourism Talent Network | Consenting requirements TBC | | | | ✓ | ✓ | ⌚ | | | | | |
| Centre for Environmental Biotechnology | ⌚ | | | | ✓ | ✓ | ⌚ | | | | | |
| Enterprise Engineering and Optics | ✓ | ✓ | ✓ | ⌚ | ✓ | ✓ | ✓ | ✓ | ⌚ | | | |

9. Growth Deal Project Delivery Pipeline – Portfolio Business Case 2022

| | | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | OBC | Start on Site | Project Completion | |
|--|--|--|------|--|---------------|------|--|--|----------|---------------|--------------------|---------|
| Digital Programme | Digital Signal Processing Centre | Business Case Development and Approval Phase (Approval of OBC pre procurement) | | Procurement and Project Delivery Phase (Includes approval of FBC post procurement) | Start on Site | | | Operational and Benefits Realisation Phase | | Complete | Jan-22 | Rhag-25 |
| | Connected Key Sites and Corridors | Business Case Development and Approval Phase (Approval of OBC pre procurement) | | | Start on Site | | | Operational and Benefits Realisation Phase | | Tach-23 | Awst-24 | Maw-26 |
| | Connected Campuses | Business Case Development and Approval Phase (Approval of OBC pre procurement) | | | Start on Site | | | Operational and Benefits Realisation Phase | | Maw-24 | Rhag-24 | Maw-26 |
| | The Last few % | Business Case Development and Approval Phase (Approval of OBC pre procurement) | | | Start on Site | | | Operational and Benefits Realisation Phase | | Complete | Rhag-23 | Rhag-24 |
| Low Carbon Energy | Cydnorth (Marlais) | Business Case Development and Approval Phase (Approval of OBC pre procurement) | | Start on Site | | | Operational and Benefits Realisation Phase | | Gorff-23 | Meh-24 | Meh-26 | |
| | Egni | Business Case Development and Approval Phase (Approval of OBC pre procurement) | | Start on Site | | | Operational and Benefits Realisation Phase | | Maw-23 | Jan-24 | Rhag-25 | |
| | Trawsfynydd | Business Case Development and Approval Phase (Approval of OBC pre procurement) | | Start on Site | | | Operational and Benefits Realisation Phase | | Hyd-23 | Jan-25 | Ebr-31 | |
| | Hydrogen Hub and Transport Decarbonisation | Business Case Development and Approval Phase (Approval of OBC pre procurement) | | Start on Site | | | Operational and Benefits Realisation Phase | | Ebr-24 | Mai-25 | Mai-30 | |
| | Smart Local Energy | Business Case Development and Approval Phase (Approval of OBC pre procurement) | | Start on Site | | | Operational and Benefits Realisation Phase | | Complete | Jan-24 | Jan-29 | |
| Land and Property | Holyhead Gateway, Anglesey | Business Case Development and Approval Phase (Approval of OBC pre procurement) | | Start on Site | | | Operational and Benefits Realisation Phase | | Gorff-23 | Jan-24 | Medi-25 | |
| | Warren Hall, Flintshire | Business Case Development and Approval Phase (Approval of OBC pre procurement) | | Start on Site | | | Operational and Benefits Realisation Phase | | Maw-24 | Maw-25 | Maw-26 | |
| | Former North Wales Hospital, Denbighshire | Business Case Development and Approval Phase (Approval of OBC pre procurement) | | Start on Site | | | Operational and Benefits Realisation Phase | | Gorff-23 | Jan-24 | Rhag-24 | |
| | Parc Bryn Cegin, Gwynedd | Business Case Development and Approval Phase (Approval of OBC pre procurement) | | Start on Site | | | Operational and Benefits Realisation Phase | | Gorff-23 | Mai-24 | Chwef-25 | |
| | Western Gateway, Wrexham | Business Case Development and Approval Phase (Approval of OBC pre procurement) | | Start on Site | | | Operational and Benefits Realisation Phase | | Medi-24 | Awst-25 | Medi-26 | |
| Innovation in High Value Manufacturing | Centre for Environmental Biotechnology | Business Case Development and Approval Phase (Approval of OBC pre procurement) | | Start on Site | | | Operational and Benefits Realisation Phase | | Gorff-23 | Jan-24 | Jan-25 | |
| | Enterprise Engineering and Optics Centre | Business Case Development and Approval Phase (Approval of OBC pre procurement) | | Start on Site | | | Operational and Benefits Realisation Phase | | Complete | Chwef-24 | Ebr-25 | |
| Agrifood and Tourism | Glynllifon Rural Economy Hub | Business Case Development and Approval Phase (Approval of OBC pre procurement) | | Start on Site | | | Operational and Benefits Realisation Phase | | Complete | Hyd-23 | Rhag-24 | |
| | Tourism Talent Network | Business Case Development and Approval Phase (Approval of OBC pre procurement) | | Start on Site | | | Operational and Benefits Realisation Phase | | Medi-23 | Ebr-24 | Jan-26 | |

■ Business Case Development and Approval Phase (Approval of OBC pre procurement)
■ Procurement and Project Delivery Phase (Includes approval of FBC post procurement)

■ Start on Site
■ Operational and Benefits Realisation Phase

10. Objective Tracker – Overview of delivery (December 2022)

| | | Portfolio Business Case 2020 Targets | | | Approved Project Business Case Targets | | | | Difference | | |
|--|--|--------------------------------------|--------------------|------------------------|--|------------|--------------------|------------------------|------------|--------------|------------------------|
| | | GVA (£M) | Jobs Created (net) | (£M) Total Investment* | OBC/ FBC** | GVA (£M) | Jobs Created (net) | (£M) Total Investment* | GVA (£M) | Jobs Created | (£M) Total Investment* |
| Digital | Digital Signal Processing Centre (DSP) | 50 | 80 | 7.3 | FBC | 12 | 33 | 3.0 | -38 | - 47 | - 4.3 |
| | Connecting the last few % | 35 | 150 | 4.0 | OBC | 15 | 130 | 4.0 | -20 | -20 | 0 |
| | Connected Key Sites and Corridors | 45 | 120 | 9.4 | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| | Connected Campuses | 35 | 0 | 21 | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Low Carbon Energy | Cydnherth (Morlais) | 50 | 100 | 36 | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| | Hydrogen Hub and Transport Decarbonisation | 60 | 90 | 28.6 | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| | Egni | 20 | 20 | 97.7 | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| | Smart Local Energy | 120 | 180 | 106.2 | OBC | 122 | 174 | 106 | +2 | -6 | 0 |
| | Trawsfynydd | 230 | 510 | 400 | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Land and Property | Western Gateway, Wrexham | 220 | 360 | 43.4 | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| | Warren Hall, Broughton | 235 | 440 | 70 | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| | Former North Wales Hospital, Denbigh | 20 | 50 | 74 | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| | Parc Bryn Cegin, Bangor | 30 | 50 | 6 | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| | Holyhead Gateway | 545 | 930 | 80 | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Agrifood and Tourism | Glynllifon Rural Economy Hub | 25 | 40 | 13 | OBC | 45 | 96 | 13 | +20 | +56 | 0 |
| | Tourism Talent Network | 20 | 0 | 12.9 | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Innovation in High Value Manufacturing | Enterprise Engineering and Optics Centre | 45 | 70 | 29.9 | OBC | 33 | 61 | 14.7 | -12 | -9 | -15.2 |
| | Centre for Environmental Biotechnology | 60 | 90 | 9.6 | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Growth Deal Portfolio Total | | 2,185 | 3,830 | 1,146 | OBC 1 FBC | 227 | 494 | 140.7 | -48 | -26 | -19.5 |

* Total investment shown here includes 1.5% Portfolio Management Office costs

** OBC – Outline Business Case, FBC – Full Business Case

*** Targets for removed project still included as part of the total targets for the Growth Deal.

11. Growth Deal Grant Expenditure Profile – Capital Budget 2023/24

| Programme | Project | Project Sponsor | 2021/22 £m * | 2022/23 £m | 2023/24 £m | 2024/25 £m | 2025/26 £m | 2026/27 £m | 2027/28 £m | 2028/29 £m | 2029/30 £m | 2030/31 £m | 2031/32 £m | 2032/33 £m | Total £m |
|--|--|-------------------------|-----------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|--------------|
| Digital | Digital Signal Processing Centre | Bangor University | 0.12 | 1.66 | 0.39 | 0.79 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 2.96 |
| | Connecting the Last Few % | Economic Ambition Board | 0.00 | 0.00 | 1.21 | 1.72 | 1.24 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 4.17 |
| | Connected Key Sites and Corridors | Economic Ambition Board | 0.00 | 0.00 | 1.00 | 0.50 | 4.00 | 2.00 | 2.37 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 8.87 |
| | Connected Campuses | Economic Ambition Board | 0.00 | 0.00 | 0.00 | 3.94 | 10.10 | 4.93 | 1.71 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 20.68 |
| Low Carbon Energy | Cydnerth (Morlais) | Menter Môn | 0.00 | 0.00 | 0.00 | 3.33 | 4.44 | 1.10 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 8.87 |
| | Hydrogen Hub & Transport Decarbonisation | Economic Ambition Board | 0.00 | 0.00 | 0.00 | 0.00 | 5.61 | 5.62 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 11.23 |
| | Egni | Bangor University | 0.00 | 0.00 | 0.00 | 3.94 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 3.94 |
| | Smart Local Energy | Economic Ambition Board | 0.00 | 0.00 | 0.00 | 1.50 | 3.00 | 9.25 | 9.25 | 1.63 | 0.00 | 0.00 | 0.00 | 0.00 | 24.63 |
| | Trawsfynydd Power Station | Cwmni Eginio | 0.00 | 0.00 | 0.00 | 1.97 | 2.96 | 4.92 | 9.85 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 19.70 |
| Land and Property | Western Gateway, Wrexham | Economic Ambition Board | 0.00 | 0.00 | 0.00 | 0.00 | 7.19 | 1.77 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 8.96 |
| | Warren Hall, Broughton | Economic Ambition Board | 0.00 | 0.00 | 0.00 | 0.00 | 14.77 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 14.77 |
| | Former North Wales Hospital, Denbigh | Economic Ambition Board | 0.00 | 0.00 | 1.74 | 5.21 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 6.94 |
| | Parc Bryn Cegin, Bangor | Economic Ambition Board | 0.00 | 0.00 | 0.00 | 5.91 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 5.91 |
| | Holyhead Gateway | Stena line | 0.00 | 0.00 | 4.17 | 15.51 | 14.79 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 34.47 |
| Agrifood and Tourism | Glynllifon Rural Economy Hub | Grŵp Llandrillo Menai | 0.00 | 0.00 | 7.20 | 4.62 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 11.82 |
| | Tourism Talent Network | Grŵp Llandrillo Menai | 0.00 | 0.00 | 0.00 | 4.43 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 4.43 |
| Innovation in High Value Manufacturing | Enterprise Engineering and Optics Centre | Glyndwr University | 0.00 | 0.00 | 1.62 | 6.93 | 3.00 | 0.17 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 11.55 |
| | Centre for Environmental Biotechnology | Bangor University | 0.00 | 0.00 | 1.25 | 1.71 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 2.96 |
| To be confirmed | Replacement project(s) | To be confirmed | 0.00 | 0.00 | 0.00 | 4.90 | 4.90 | 4.90 | 4.95 | 4.95 | 4.95 | 0.00 | 0.00 | 0.00 | 29.55 |
| Portfolio Management Office Costs (1.5%) | | | | | | | | | | | | | | | 3.60 |
| Total | | | | | | | | | | | | | | | 240.00 |

* 2021/22 profile is actual expenditure. Remaining profile is as forecast in the 2023/24 Capital Budget.

** Targets for removed project still included as part of the total targets for the Growth Deal.

12. Growth Deal Projects: Capital Funding Allocation Profile

| Programme | Project | Project Sponsor | Profile 22/23 (£m) | Actual YTD (£m) | Variance (£m)* | Rationale |
|--|--|-------------------------------------|--------------------|-----------------|----------------|---|
| Digital | Digital Signal Processing Centre | Bangor University | 1.7 | 1.66 | -0.04 | 2022-23 expenditure in line with profile. Two claims processed, in July and October 2022. One claim remaining early 2023. |
| | Connecting the Last Few % | North Wales Economic Ambition Board | 0.00 | 0.00 | 0.00 | |
| | Connected Key Sites and Corridors | North Wales Economic Ambition Board | 0.00 | 0.00 | 0.00 | |
| | Connected Campuses | North Wales Economic Ambition Board | 0.00 | 0.00 | 0.00 | |
| Low Carbon Energy | Cydnherth (Morlais) | Menter Môn | 0.00 | 0.00 | 0.00 | No Full Business Cases have been approved. Expenditure profile now aligned to 2022 Portfolio Business Case update. |
| | Hydrogen Hub & Transport Decarbonisation | North Wales Economic Ambition Board | 0.00 | 0.00 | 0.00 | |
| | Egni | Bangor University | 0.00 | 0.00 | 0.00 | |
| | Smart Local Energy | North Wales Economic Ambition Board | 0.00 | 0.00 | 0.00 | |
| | Trawsfynydd Power Station | Cwmni Eginio | 0.00 | 0.00 | 0.00 | |
| Land and Property | Western Gateway, Wrexham | North Wales Economic Ambition Board | 0.00 | 0.00 | 0.00 | No Full Business Cases have been approved. Expenditure profile now aligned to 2022 Portfolio Business Case update. |
| | Warren Hall, Broughton | North Wales Economic Ambition Board | 0.00 | 0.00 | 0.00 | |
| | Former North Wales Hospital, Denbigh | North Wales Economic Ambition Board | 0.00 | 0.00 | 0.00 | |
| | Parc Bryn Cegin, Bangor | North Wales Economic Ambition Board | 0.00 | 0.00 | 0.00 | |
| | Holyhead Gateway | Stena line | 0.00 | 0.00 | 0.00 | |
| Agri-food and Tourism | Glynllifon Rural Economy Hub | Grŵp Llandrillo Menai | 0.00 | 0.00 | 0.00 | No Full Business Cases have been approved. Expenditure profile now aligned to 2022 Portfolio Business Case update. |
| | Tourism Talent Network | Grŵp Llandrillo Menai | 0.00 | 0.00 | 0.00 | |
| Innovation in High Value Manufacturing | Enterprise Engineering and Optics Centre | Glyndwr University | 0.00 | 0.00 | 0.00 | No Full Business Cases have been approved. Expenditure profile now aligned to 2022 Portfolio Business Case update. |
| | Centre for Environmental Biotechnology | Bangor University | 0.00 | 0.00 | 0.00 | |
| Portfolio Management Office Costs (1.5%) | | | 0.56 | 0.28 | -0.28 | |
| Total | | | 2.26 | 1.94 | -0.32 | See above |

* Variance is the difference between the planned profile (Portfolio Business Case 2022) and the Actual Year to Date (YTD) expenditure. YTD figures are based on the end of year position.

| Programme | Project | Sponsor | Summary |
|--------------------------|---|-------------------------|---|
| Digital | Digital Signal Processing Centre (DSP) | Bangor University | The project will allow the DSP Centre to expand its presence and remit, integrating fully with the National Strategy Project (NSP) and enable the scaling of key assets including a 5G testbed, research capacity and state-of-the-art equipment. |
| | Connecting the last few % | Economic Ambition Board | This project targets universal superfast coverage across North Wales, which have yet to be served by other means and cannot obtain speeds of at least 30Mbps (download). |
| | Connected Key Sites and Corridors | Economic Ambition Board | This project aims to enhance the reliability and quality of mobile services on the main roads and rail routes in North Wales, enabling full-fibre services to key commercial sites across the region. Focussing on developing fibreoptic networks, which are essential for delivering 4G, 5G and gigabit capable broadband. |
| | Connected Campuses | Economic Ambition Board | The project will accelerate the development of a range of digital connectivity options with a current focus at 18 key regional economic sites. |
| Low Carbon Energy | Cydnerth (Morlais) | Menter Môn | Investing in infrastructure to connect to the National Grid network and monitor marine environmental effects. This will enable an increase in the deployment of turbines by tidal developers and the generation of renewable energy. |
| | Hydrogen Hub and Transport Decarbonisation | Economic Ambition Board | Support delivery of a demonstrator project involving the production of green hydrogen from low carbon energy sources and its use within regional transport networks. |
| | Egni (Low Carbon Energy Centre of Excellence) | Bangor University | Investing in the development of facilities at Bangor University and Menai Science Park, enhancing the North Wales and UK capabilities for innovation in low carbon energy and related areas, helping to create the conditions for new inward investment and business growth in the low carbon energy supply chain in North Wales. |
| | Smart Local Energy | Economic Ambition Board | To help achieve renewable energy, decarbonisation and local ownership targets, the project will support innovative enabling projects and demonstrators that overcome market failures and unlock private and community sector investments in smart local energy solutions. |
| | Trawsfynydd | Cwmni Eginio | The site is uniquely placed for a 'First of A Kind' deployment of a Small Modular Reactor (SMR) or Advanced Modular Reactor (AMR). Alongside the public and private sector, the Growth Deal will contribute funding towards enabling infrastructure for this development. |
| Land and Property | Western Gateway, Wrexham | Economic Ambition Board | Delivery of primary services to enable the site to be brought to the market for sale and development. |
| | Warren Hall, Broughton | Economic Ambition Board | Delivery of primary services to enable the 65-hectare mixed use site to be bought to the market for sale and then development by the private sector. |
| | <i>The Bodelwyddan Key Strategic site project has been withdrawn. A replacement project has yet to be identified.</i> | | |
| | Parc Bryn Cegin, Bangor | Economic Ambition Board | Provide industrial floor space to meet known demand for units. |
| | Former North Wales Hospital, Denbigh | Economic Ambition Board | The Growth Deal funding will assist in the delivery of a cleared and remediated site with primary services to bring forward a mixed-use commercial and residential development |
| | Holyhead Gateway | Stena Line | Future proof the Holyhead Port by providing new deep-water heavy loading and cruise facilities, improved vehicular access, guaranteeing the future of the breakwater and providing for the demands of regional energy projects. |
| Agri-food and Tourism | Glynllifon Rural Economy Hub | Grŵp Llandrillo Menai | The vision is to create a distinctive, world-class Rural Economy Hub at Glynllifon, offering a range of facilities and services to strengthen and enhance the regional economy, specifically through growing the food and drink sector. |
| | <i>The Llysfasi Net Zero Farm project has been withdrawn. A replacement project has yet to be identified.</i> | | |
| | Tourism Talent Network | Grŵp Llandrillo Menai | Future-proofing the pipeline of skills provision and increase commercial benefits from one of the most established sectors in the region. The talent network will stimulate public-private collaboration to coordinate action on skills and product development to transform and accelerate the growth of the tourism and hospitality sector in the region. |
| Innovation in High Value | Centre for Environmental Biotechnology (CEB) | Bangor University | The Centre for Engineering Biotechnology will be a world-leading centre in the discovery and characterisation of novel extremophilic enzymes of industrial relevance. The Centre for Engineering Biotechnology will provide a strong foundation for attracting world-leading researchers, significant public and commercial research funding, and inward investment to Wales. |
| Manufacturing | Enterprise Engineering & Optics Centre | Glyndwr University | The Enterprise Engineering & Optics Centre will provide facilities targeted to boost high-level skills development for the region and enable Small and medium-sized enterprises (SME's) and large businesses to work in partnership with Wrexham Glyndwr University on commercially driven research and development in optics, composites and hydrogen fuel cells. |